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January 14, 2015

Dear 2015 Annual Meeting Attendees,

On behalf of the Executive Steering Committee, I would like to welcome you all to the 2015 annual meeting of the Multi-state Fleet Response Working Group.

As I have stated many times since 2012, in my entire professional career I have never been involved with such an innovative group of people from government and the private sector that are jointly focused on a single mission together.

The results we have accomplished together these past 12 months have been built on a foundation of trust and mutual respect for each other’s perspectives, cultures, operational boundaries and expectations. This effort gives us the opportunity to learn and work with others towards a common objective/goal that is second to none.

This year’s meeting will include:

• A review of our challenges and accomplishments
• Updates on 2014 Working Group Initiatives and Results
• Discussions on key operational initiatives for Expediting Toll & Weigh Station Delays
• Discussion on the CATEX 2014 Annual Information Sharing Exercise’s Outcomes/Net Steps
• Announcement of a new Working Group Service - the FLEET OPEN/CLOSED Service
• Three panel discussion sessions on Public/Private Mutual Assistance & Information Sharing involving the private sector, public sector and national trade groups from electric, food and fuel sectors focused on better understanding and enhancing mutual assistance and information sharing
• A special keynote on the response efforts to the recent Buffalo, NY
• Snow Storms and how public and private sectors responded to multiple feet of snowfall
• Opportunities to meet professional peers and Working Group leadership

Since January of 2014, the Fleet Response Working Group has continued to expand its stakeholder base to all corners of the country. That includes new relationships within the electric sector, interactions with other associations, and establishing working committees in the food and fuel sectors within the Working Group.

Working with government via the EC3 (East Coast Corridor Coalition) Working Group, we are developing strategies to sustain this integrated planning framework and jointly create solutions that will improve information sharing, planning, education, and exercises.

I would like to thank all of our participants in the Working Group and its subcommittees for their tireless efforts to help shape new solutions to these complex problems facing government and the private sector.

I hope your participation in this year’s annual meeting will be beneficial to you, and we all look forward to sharing ideas and crafting solutions to our important issues facing all of us in expediting power restoration and supply chain movement across this country.

We are looking forward to working with you.

Respectfully,

John Shaner
Chairperson, Multi-State Fleet Response Working Group
Manager, PEPCO Holdings Inc.
Date: January 14, 2015
Time: 8:30am to 2:30pm ET
Location: PECO Energy Company, 2301 Market Street, Philadelphia, PA 19101, Energy Hall

### Annual Meeting Agenda

**“Improving Public/Private Sector Mutual Assistance & Operational Information Sharing to Improve Disaster Response”**

<table>
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<th>Time</th>
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<tr>
<td>8:30am</td>
<td><strong>Continental Breakfast &amp; Registration</strong></td>
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<td>9:00am</td>
<td>Welcome - John Shaner, Chair of Fleet Working Group</td>
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<td>9:05am</td>
<td><strong>Opening Remarks</strong> - Eric Helt, VP Electric Operations, PECO</td>
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| 9:30am    | **Annual Review**
Description: This session will provide attendees with a brief on the results of the Fleet Response Working Group activities and its future direction. |
| 10:00am   | **Key Working Group Initiatives:**
NAFA Fleet management Association Initiative
Description: This session will provide a briefing on a new long-term initiative aimed at expediting fleet movement for all sectors across the nation.
E-ZPASS
Description: This session will provide a briefing on the E-ZPass solution for the private sector using the Delaware E-ZPass Commercial Account Process. |
| 10:30am   | **CATEX 2014 Annual Exercise/Drills w/ Electric, Fuel & Food Sectors**
Description: The session will discuss the outcomes from the recent CATEX 2014 Regional Information Sharing Drill held in the Northeast. |
| 10:45am   | **BREAK**                                                                                                                                |
| 11:00am   | **Announcement of NEW Fleet Open/Close Service**
Description: This session will provide overview of a new operational service being launched in 2015 with the private sector. |
| 11:15am   | **Private Sector Mutual Assistance Panel Discussions**
Description: This panel will bring together representatives from the Regional Mutual Assistance Groups (RMAGs) to discuss their overall processes in the Southeast, Mid-Atlantic, and Northeast Regions. The panel will look at several issues including basic processes, obstacles encountered, internal efforts underway to improve, and how public-sector can assist when called upon. |
| 12:00pm   | **LUNCH** (provided by PECO Energy)
Description: This keynote session will provide a briefing on the recent snow storms in Buffalo, NY and how it impacted the community; the public and private sector response efforts; lessons learned; and mutual assistance and coordination between public and private sectors. |
| 12:45pm   | **Public Sector Mutual Assistance Panel Discussions**
Description: This session will look at how states/locals and FEMA conduct mutual assistance and share information including: the efforts FEMA is making to support both public and private sector mutual assistance; regional information sharing issues that impact the fuel/energy sectors in the recent CATEX 2014 exercises; and how the private sector can become involved in the process to help with information sharing and situational awareness. |
| 1:30pm    | **National Trade Associations Mutual Assistance Panel Discussions w/ Electric, Food and Fuel Sectors**
Description: In this session, representatives from the electric, food, and fuel sectors will discuss mutual assistance; some of the gaps they see in information sharing and response processes; the cross sector interdependencies; and the need for situational awareness during a large-scale disaster. |
| 2:15pm    | **Next Steps and Closing Remarks**                                                                                                        |
| 2:30pm    | **Adjourn**                                                                                                                            |
Panel Name: Private Sector Mutual Assistance  
Date/Time: January 14, 2015; 11:15am to 12:00pm ET

Purpose of the Panel:

Mutual assistance is a process familiar to both public and private sectors during times of disaster. Yet mutual assistance varies greatly from sector to sector. Additionally, some of these mutual assistance processes require the sharing of sensitive operational information that cannot be delayed, confused and/or compromised by non-operational entities and outside efforts. Understanding how the electric sector’s mutual assistance and information sharing processes work is critical for government and other sectors to understand how they can support power restoration efforts across multiple states. This panel will bring together representatives from the Regional Mutual Assistance Groups (RMAGs) to discuss their overall processes in the Southeast, Mid-Atlantic, and Northeast Regions. The panel will look at several issues including basic processes, obstacles encountered, internal efforts underway to improve, and how public-sector can assist when called upon.

Objective of the Panel:

• Develop a shared perspectives and strengthen understanding of the private sector requirements to support Public/Private Mutual Assistance
• Identify chokepoints in the government and/or private sector response processes for disaster response
• Continue improvement of the private sector’s Regional Fleet Movement Coordination Process
• Identify proposals for solutions
• Capture recommendations from attendees
• Create awareness, involvement, and support of the CATEX Annual Information Sharing Drills & Tabletop Exercise Series

Panel Name: Public Sector Mutual Assistance & Information Sharing  
Date/Time: January 14, 2015; 12:45pm to 1:30pm ET

Purpose of the Panel:

Mutual assistance and information sharing between states/locals across multiple states is critical to government's response for both regional and national disasters. Sharing information and assets is an important part of this process. The private sector needs to understand this process. At times, they can play an important role in public sector efforts particularly with regional information sharing related to expediting power and supply chain restoration issues. This session will look at how states/locals and FEMA conduct mutual assistance and share information including: the efforts FEMA is making to support both public and private sector mutual assistance; regional information sharing issues that impact the fuel/energy sectors in the recent CATEX 2014 exercises; and how the private sector can become involved in the process to help with information sharing and situational awareness.

Objective of the Panel:

• Develop a shared perspectives and strengthen understanding of the public sector requirements to support Public/Private Mutual Assistance
• Identify chokepoints in the government and/or private sector response processes for disaster response
• Continue improvement of the private sector’s Regional Fleet Movement Coordination Process
• Identify proposals for solutions
• Capture recommendations from attendees
• Create awareness, involvement, and support of the CATEX Annual Information Sharing Drills & Tabletop Exercise Series
Panel Name: National Trade Associations Mutual Assistance w/ Electric, Food and Fuel Sectors
Date/Time: January 14, 2015; 1:30pm to 2:15pm ET

Purpose of the Panel:

National trade associations are important in the overall mutual assistance process for their sector. Some become operational during disasters and some don’t. They all provide access to a national audience, policy and regulatory information, educational tools, and can play an important role in information sharing during large-scale disasters. Since these organizations don’t always work with state and local governments at the regional level, it is important for state and local governments to understand how each sector utilizes a mutual aid process. In this session, representatives from the electric, food, and fuel sectors will discuss mutual assistance; some of the gaps they see in information sharing and response processes; the cross sector interdependencies; and the need for situational awareness during a large-scale disaster.

Objective of the Panel:

• Strengthen understanding of a trade association’s role in support of Public/Private Mutual Assistance
• Identify chokepoints the information sharing process for disaster response
• Identify cross sector opportunities that can enhance Public/Private Mutual Assistance
• Continue improvement of the private sector’s Regional Fleet Movement Coordination Process
• To identify proposals for solutions
• Capture recommendations from attendees
• Create awareness, involvement, and support of the CATEX Annual Information Sharing Drills & Tabletop Exercise Series
MULTI-STATE FLEET RESPONSE WORKING GROUP
FACTS SHEET

About the Working Group?

- The Multi-State Fleet Response Working Group is a private sector guided, public/private working group focused on supporting any efforts and organizations that can help expedite the movement of private sector utility and supply chain fleets and resources across multiple state borders in response to disasters.
- Members and state advisors of this Working Group include both private and public sector individuals who volunteer their time to engage in the important operational efforts to expedite the restoration of power, supply chains and other critical infrastructures that businesses and communities rely upon like power, fuel, water, food, shelter, communications, transportation, etc...
- The Working Group uses a proven “system” developed by the states of the All Hazards Consortium to support joint public/private “integrated” planning, education & training, joint information sharing, and annual exercises to improve power restoration efforts and supply chain resiliency.
- Our vision is to produce expedited, safe and effective restoration of power, supply chain and critical infrastructure to support community and business resilience.
- The Working Group plans and exercises regionally with states and produces national informational products and services that can be utilized in any region across the United States and Canada.

What They Do

- Facilitate joint multi-sector, public/private planning, education, exercises and operational solution development in support of public/private mutual aid and information sharing across multiple states/regions.
- Serve as a regional repository of operational information for public and private sectors.
- Develop unique operational products and services that support the Working Group goals.
- Identify issues, opportunities, threats and solutions.
- Create tangible, operational results to improve operational planning, response, and resiliency.
- Conduct applied operational research, development, testing, evaluation and implementation in specific sectors to address key operational issues.
- Operate a secure, private sector operated information sharing cloud for operational use with state/local government.

What Was Accomplished in 2014?

- Sustained the Regional Integrated Planning Framework for private sector to plan with state/local operations professionals.
- Added the fuel and food sectors via CATEX 2015 Sector Focused Working Groups.
- Produced the CATEX 2015 Regional Information Sharing Drill in the Northeast.
- Cyber initiative using “Secure Identity” based secure information sharing pilot.
- Final development of first fee based national situational awareness app used during SANDY and the 2013/2014 winter storms - FLEET OPEN/CLOSED Service.
- New Partnerships and Alliances:
  - New Jersey Food Council
  - Food Industry Alliance of NY State
  - American Bakers Association
  - Fuel Merchants Association
  - Food Marketing Institute
  - Texas Oil & Gas Association
  - Hughes Network Systems (Service Development Partner)
  - All Hazards Emergency Network (Communications Partner)
  - CNA Corporation (Operational Research, Integrated CATEX into FEMA NLE)
  - Pacific Northwest Economic Region, 501c3 (Research, Co-marketing Services)
  - Trans Global Secure Collaboration Program (TSCP), 501c6 (Research, PIV-I & Identity Management)
  - Edison Electric Institute, 501c6 (Operational Coordination w/Electric Sector, Fleet WG Sponsor)
  - DHS Science & Technology, Cyber Security Directorate
  - FEMA Regions I, II, III, IV, VI (public/private sector coordination)
  - DHS Infrastructure Protection (public/private sector coordination)
  - US Department of Energy (public/private sector coordination)
  - US Department of Transportation (public/private sector coordination).
Who Was Involved During 2014?

Private Sector Companies in:

- Energy (Electric, Fuel)
- Telecommunications
- Transportation (Rail, Roadways, Ports)
- Food & Supply Chain
- Water (Drinking Water & Waste Water)
- Retail
- Medical
- Manufacturing
- Banking & Finance
- Information Technology
- Chemical
- Defense Industrial Base

Federal Government:

- FEMA
- US Coast Guard
- US Department of Energy
- US Department of Transportation
- US Customs and Border Protection
- Department of Homeland Security / Science and Technology
- Department of Homeland Security / Infrastructure Protection
- White House

States:

- Alabama
- Arkansas
- Connecticut
- Delaware
- District of Columbia
- Florida
- Georgia
- Illinois
- Indiana
- Kentucky
- Louisiana
- Maryland
- Massachusetts
- Mississippi
- Missouri
- New Jersey
- New York
- North Carolina
- Oklahoma
- Pennsylvania
- South Carolina
- Tennessee
- Texas
- Virginia
- West Virginia

Trade Associations/Non-Profits/Groups:

- American Bakers Association (ABA)
- American Electric Power (AEP)
- American Petroleum Institute (API)
- CNA Corporation (501c3)
- Edison Electric Institute (EEI)
- Food Industry Alliance of NY State
- Food Marketing Institute (FMI)
- Fuel Merchants Association (FMA)
- Food Marketing Institute (FMI)
- I-95 Corridor Coalition (I95CC)
- MITRE Corporation (501c3)
- National Association of Fleet Managers (NAFA)
- Nuclear Energy Institute (NEI)
- Southeastern Electric Exchange, Inc. (SEE)
- National Association of State Energy Officials (NASEO)
- New Jersey Food Council
- North Atlantic Mutual Assistance Group (NAMAG)
- Pacific Northwest Economic Region (PNWER)
- Texas Oil & Gas Association (TXOGA)
What Have Been the Benefits?

To Private Sector:

- Improved multi-state fleet movement
- Improved operational coordination with state governments
- Access to a central repository of state information related to fleet movement
- Building operational relationships with state and local government in a safe environment
- Reducing operational costs
- Working with state and local government as partners
- Working with other companies and major trade associations already engaged in this process
- Ongoing requirements/solution development

To State/Local/Federal Government:

- Expedited power restoration
- Improved understanding of fleet movement related issues in the private sector
- Building key relationships with private sector in a safe and legal way
- Participating in joint planning efforts with private sector lifeline sector owner and operators of critical Infrastructure
- Joining other states and urban areas that have been involved in this process for years

More Info:

For more information visit the following website: [http://www.fleetresponse.org](http://www.fleetresponse.org)